

H1 2011 results



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€ Million	1H 11	% sales	1H 10	% sales	% 11/10
Sales	632.7	100%	531.6	100%	19.0%
EBITDA	81.1	12.8%	67.9	12.8%	19.4%
D&A	(38.2)	6.0%	(36.1)	6.8%	5.8%
EBIT	42.9	6.8%	31.8	6.0%	34.7%
Financial charges	(5.0)	0.8%	(5.2)	1.0%	-3.8%
Taxes	(12.6)	2.0%	(8.1)	1.5%	55.7%
Tax rate	-33.4%		-30.5%		
Net Result	24.7	3.9%	18.7	3.5%	32.6%





Q2 2011 Results

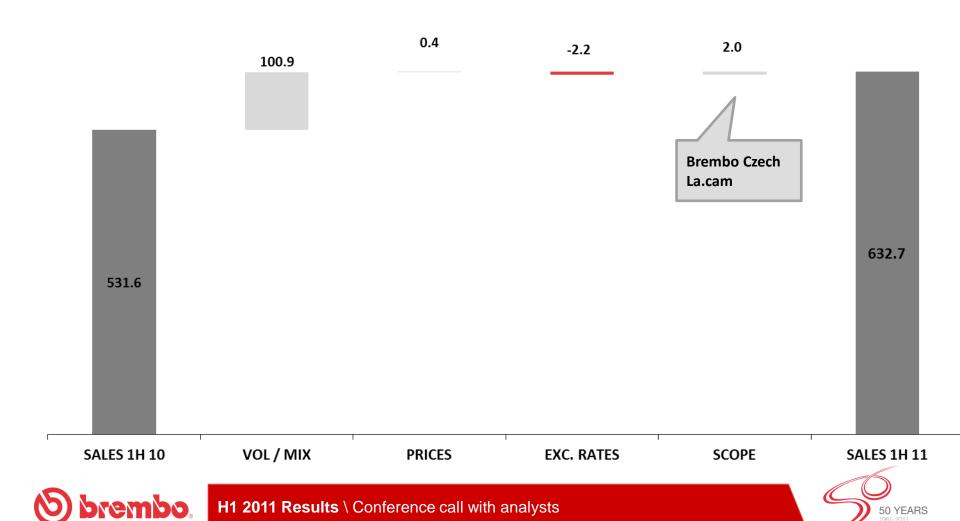
€ Million	2Q 11	% sales	2Q 10	% sales	% 11/10
Sales	320.5	100%	287.5	100%	11.5%
EBITDA	42.6	13.3%	36.9	12.8%	15.3%
D&A	(19.4)	6.1%	(18.9)	6.6%	3.1%
EBIT	23.2	7.2%	18.1	6.3%	28.1%
Financial charges	(2.3)	0.7%	(1.1)	0.4%	100.2%
Taxes	(7.1)	2.2%	(4.9)	1.7%	44.0%
Tax rate	-34.0%	occorrection of the second	-29.1%		
Net Result	13.5	4.2%	12.0	4.2%	12.6%





H1 2011: positive vol/mix

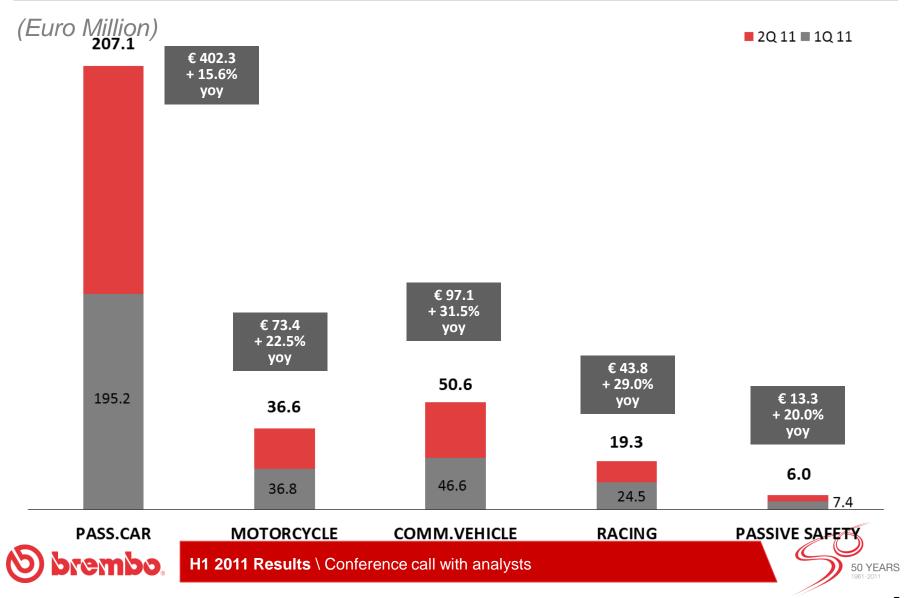
(Euro Million)



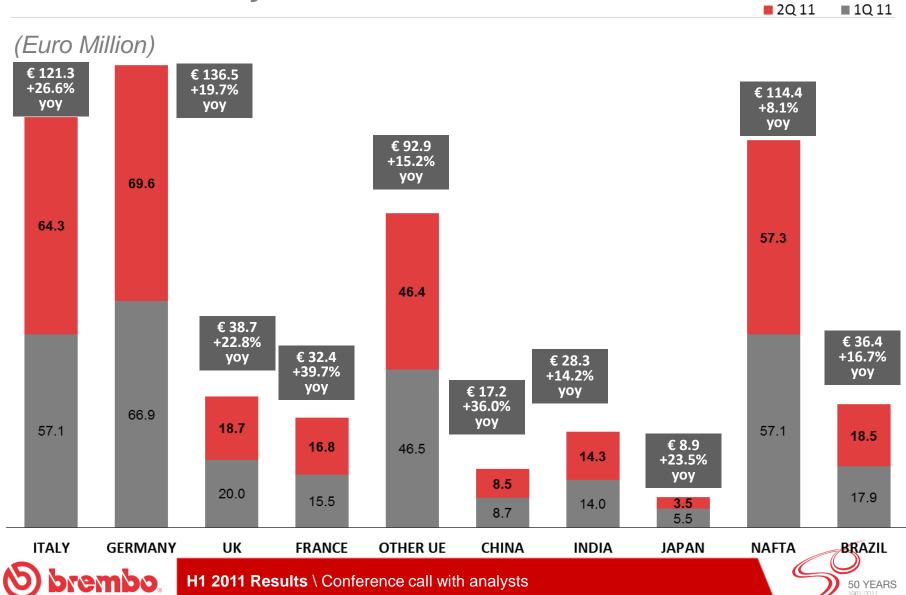
50 YEARS

H1 2011 Results \ Conference call with analysts

H1 2011 sales by application



H1 2011 sales by area



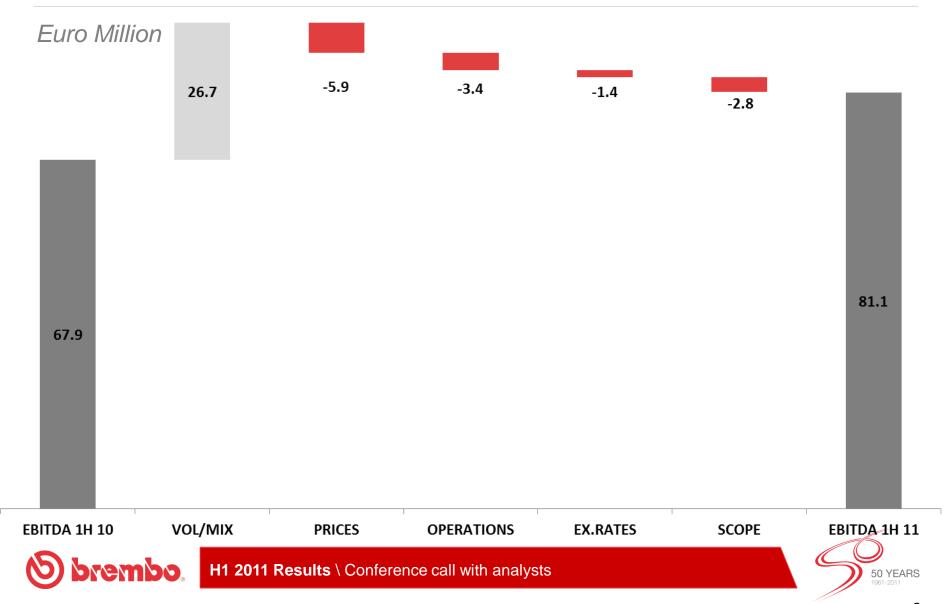
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H1 2011: EBITDA



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Financial charges

€ Million	1H 11	1H 10	Δ 11/10
Net financial charges	(4.4)	(4.1)	(0.3)
Net exchange rate differencies	(0.1)	0.0	(0.1)
Financial charges from investments	(0.5)	(1.1)	0.6
Total financial charges	(5.0)	(5.2)	0.2
Other financial charges/revenues	(0.2)	(0.2)	0.0
Net financial charges	(4.2)	(3.9)	(0.3)
Average net debt	280.8	278.6	2.2
Cost of debt	3.0%	2.8%	
Revenues	632.7	531.6	101.1
Financial charges / Revenues	-0.7%	-0.7%	





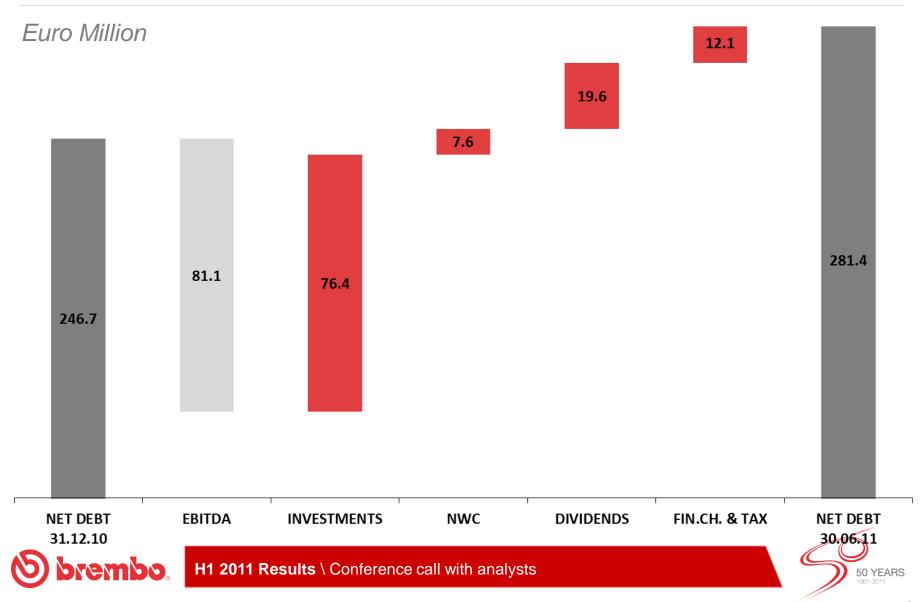
Tax rate

€ Million	1H 11	1H 10
Current taxes	14.4	8.6
Deferred taxes	(1.8)	(0.5)
Total taxes	12.6	8.1
Pre-tax profit	37.8	26.6
Tax rate	33.4%	30.5%





Net Financial Position



Cash flow

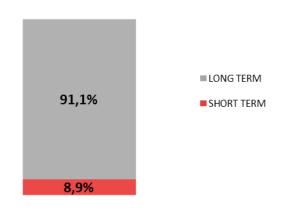
€ Million	1H11	1H 10
EBITDA	81.1	67.9
Investments	(76.4)	(24.3)
Net working capital	(7.6)	(28.3)
Free operating cash flow	(3.0)	15.3
M&A	0.0	(10.0)
Dividends	(19.6)	(14.7)
Other (OF&TAX)	(12.1)	(4.4)
Net cash flow	(34.7)	(13.8)





Net debt structure

Milioni di €	30.06.2011	31.12.2010	Δ 2011/2010
Attività finanziarie correnti	84,8	76,3	8,5
Passività finanziarie correnti	110,0	97,6	12,4
Indebitamento fin. netto a breve	25,1	21,3	3,9
Attività finanziarie a M/L	0,0	0,0	0,0
Passività finanziarie a M/L	256,2	225,5	30,8
Indebitamento fin. netto a lungo	256,2	225,5	30,8
INDEBITAMENTO FIN. NETTO	281,4	246,7	34,6







Group Balance Sheet

30.06.2011	31.12.2010	31.12.2009
77.2	77.2	47.5
624.5	592.8	568.4
281.4	246.7	255.0
256.2	225.5	122.6
25.1	21.3	132.4
323.4	325.9	291.5
	77.2 624.5 281.4 256.2 25.1	77.2 77.2 624.5 592.8 281.4 246.7 256.2 225.5 25.1 21.3





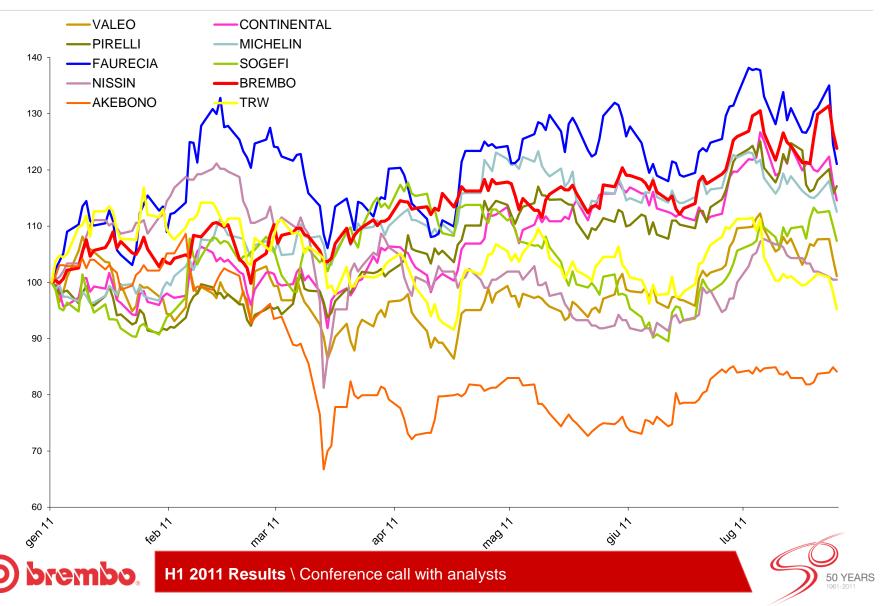
Main ratios

€ Million	30.06.2011	31.12.2010	31.12.2009
ROI	13.8%	9.5%	4.0%
ROE	15.7%	9.8%	3.3%
Gearing	87.0%	75.7%	87.5%
Net debt/EBITDA	2.0	1.9	2.5
EBITDA/Fin. charges	17.9	14.6	9.6
EBIT/Fin. charges	9.5	6.3	2.1
Fin. charges/Net revenues	0.7%	0.8%	1.3%





Performance of Brembo vs. international peers



Performance of Brembo vs. international peers

	% Change from 1/1/2011	% Change last 12 months
BREMBO	23.8	82.4
FAURECIA	21.1	77.5
PIRELLI	17.1	39.8
CONTINENTAL	14.6	37.0
MICHELIN	12.6	3.9
SOGEFI	7.4	34.7
VALEO	1.1	73.1
NISSIN	0.5	4.5
TRW	-4.8	51.5
AKEBONO	-15.9	14.0







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